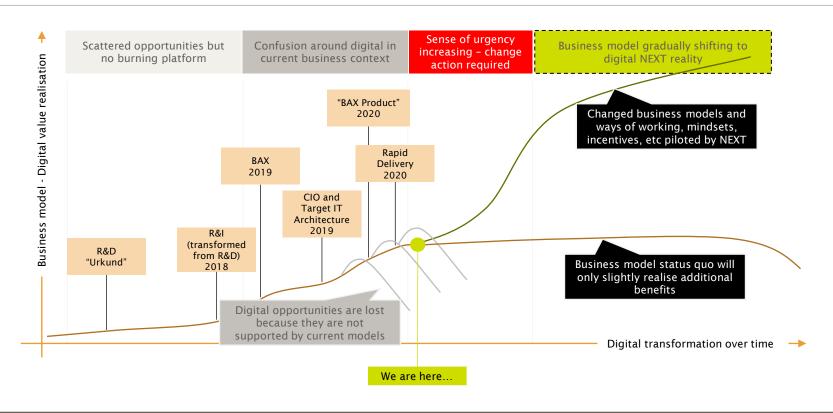
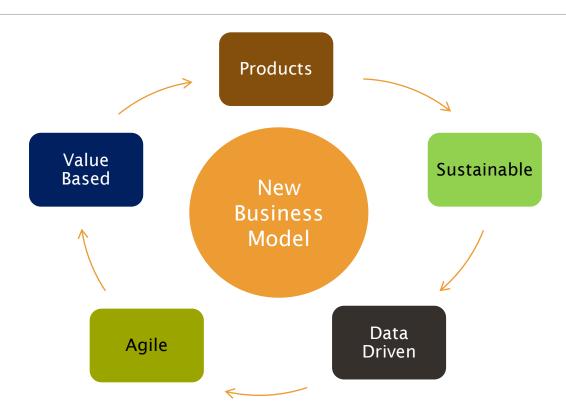


Innovation vs. current and future business models



How will the current business model change as a result of digital transformation?





Elements to Digital transformation strategy for profitable growth

Improve current business

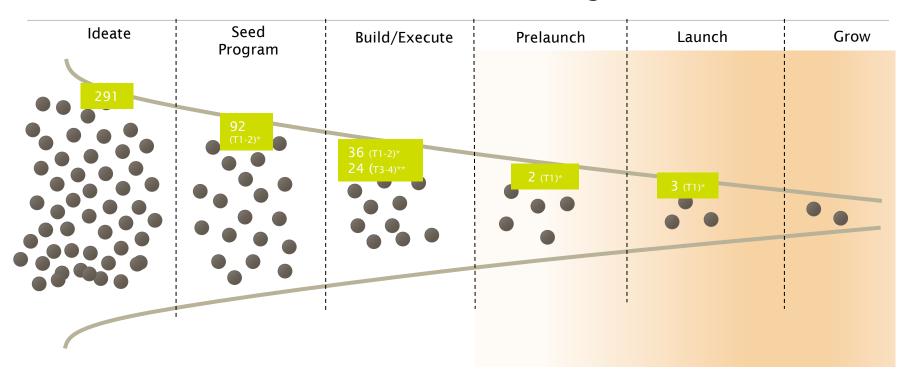


Innovate new business - venture capital and ecosystem/partnership

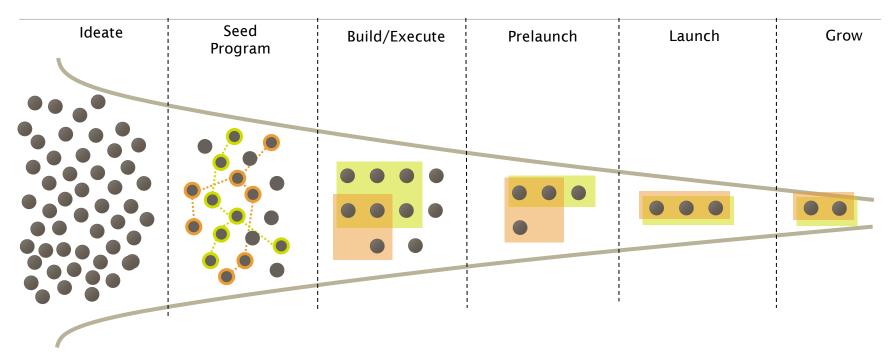
Invest in disruptors in built environment tech

M&A to support digital transformation (1 and 2)

"Innovation funnel" - focus on later stages



"Innovation funnel" - focus on synergies





The construction industry value chain is fragmented, TYRÉNS horizontally and vertically









DISTRIBUTION & RENTAL

CONSTRUCTION & ASSEMBLY







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EINAR MATTSSON



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buildings & areas

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Non-residential

buildings & areas

Public

Infrastructure



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Municipalities

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TRAFIKVERKET

fortum





Vasakronan

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TRIBIA

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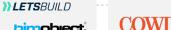






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